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# From evidence to practice – 'person-centred care' in the Post Anaesthesia Care Unit: A discussion paper

## Abstract

**Introduction:** Person-centred care – involving communicating effectively with patients, recognising patient individuality, using therapeutic touch, addressing patients by their chosen name and title, and promoting patient empowerment – should be a dynamic element of perioperative nursing and balance clinical responsibility with patient preferences.

The aim of this paper is to stimulate discussion that may advance contemporary person-centred care in the operating suite and Post Anaesthesia Care Unit (PACU). The specific terminology of 'person-centred care' has been used to reflect current trends and the transition away from the previously used term 'patient-centred care'. While these terms are often interchangeable, emphasis on the uniqueness of the person is a foremost requirement of perioperative and perianaesthesia nursing, requiring a more personalised approach.

**Discussion:** Establishing person-centred care and fostering therapeutic relationships has been shown to improve not only patient satisfaction but also patient safety. While this discussion primarily focuses on the PACU, this information is of value to all perioperative nurses as they strive to incorporate person-centred care into the entire surgical patient journey. This paper will be presented under the following themes: 'the holistic person', 'integrating person-centred care into practice', 'working collaboratively' and 'future recommendations for perioperative nurses'.

**Conclusion:** Despite robust evidence, including recommendations in the National Safety and Quality Health Service Standards that support this practice, an evidence–practice gap has been noted due, in part, to a lack of formal definition and limited perioperative and multidisciplinary education. Also, as there is a paucity of research conducted on person-centred care in the PACU, it is a recommendation of this discussion paper that Australian research be conducted in the specialised patient domains of the operating suite including the PACU. Prioritising a culture of advocacy for person-centred care holds promise for further enhancing patient outcomes and generating professional satisfaction for all perioperative nurses.

**Keywords:** post anaesthesia care unit, patient-centred care, person-centred care, perioperative nursing, collaborative care, family-centred care

## Introduction

Contemporary health care is rapidly evolving, presenting challenges for both healthcare providers and consumers<sup>1</sup>. Economic strain, staff shortages, increased use of digital tools and complex definitions of self-identification (such as gender, personal values and family structures) are impacting core concepts of care, such as person-centred care (PCC)<sup>2</sup>. While a universal definition has not been agreed upon, PCC is generally

thought to include communicating effectively with patients, recognising patient individuality, using therapeutic touch, addressing patients by their chosen name and title, promoting patient empowerment and balancing clinical responsibility with patient preferences<sup>2</sup>. However this lack of formal definition and education about PCC may have, in part, increased the gap between available evidence and the implementation of PCC into perianaesthesia and perioperative nursing<sup>1,3</sup>.

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In the operating suite and the Post Anaesthesia Care Unit (PACU), partnering with consumers is essential to achieving accreditation. According to the Australian Commission on Safety and Quality in Health Care (ACSQHC)<sup>4</sup> 'Person-centred care is widely recognised as a foundation to safe, high-quality health care. It is care that respects and responds to the preferences, needs and values of patients and consumers'. As a result, this has been embedded into many Australian health policies and healthcare facility mission statements<sup>5</sup>. However, in the PACU setting, which is a highly specialised unit designed for recognising and responding to immediate post-operative complications from surgery and/or anaesthesia, PCC has been difficult to attain<sup>5,6</sup>.

This paper aims to stimulate discussion in the operating suite and the PACU that may advance contemporary PCC. The specific terminology of 'person-centred care' has been used to reflect current trends and the transition away from the term 'patient-centred care' which can be seen as emphasising a person's injury or illness rather than the person<sup>7</sup>. While these terms are often interchangeable, emphasis on the uniqueness of the person is a foremost requirement of perioperative and perianaesthesia nursing, requiring a personalised approach<sup>2,7</sup>.

## Discussion

Rigorous searching of the literature, and reading and re-reading chosen scholarly articles about PCC allowed identification of themes that were analysed and synthesised. To ensure the highest quality evidence underpinned this discussion, literature was evaluated against the Joanna Briggs Institute's level of evidence framework and the Equator Network checklists.

While this discussion primarily focuses on the PACU, this information is of value to all perioperative nurses as they strive to incorporate PCC into all stages of the patient's surgical journey. This paper will be presented under the themes that emerged – 'the holistic person', 'integrating person-centred care into practice', 'working collaboratively', and 'future recommendations for perioperative nurses'.

## The holistic person

Patients are vulnerable immediately after surgery and often feel a loss of control<sup>8</sup>. Post-anaesthesia care nurses play a key role in supporting patients at this time and aim to create a strong sense of safety, empathy and advocacy. In addition to these established core concepts of PACU nursing, there needs to be an emphasis on prioritising individuality, inclusivity, diversity and equity<sup>9,10</sup>. Contemporary views and current culture necessitate these priorities becoming core concepts of general, perioperative and post-anaesthesia nursing to facilitate person and family-centred care<sup>11</sup>. These priorities are consistent with *patient*-centred care, the key difference is the shift to an improved, constructive focus on engaging with the patient as a person, not just treating their underlying injury or illness<sup>12</sup>.

Qualitative research conducted by Fix et al.<sup>13</sup> (n = 107) found that nurses could support post-anaesthesia patients holistically by considering their spiritual, social, personal and life circumstances, as well as their desired level of involvement in care decisions<sup>14</sup>. However, in a cross sectional descriptive study of perioperative nurses by Yuksel and Akeoban<sup>14</sup> (n = 150), it was found that only 71.3 per cent of nurses believed patients should receive individualised care and of these only half were aware of the concept of PCC.

Evidence suggests that imbalances which have contributed to this issue are present at the micro (clinical), meso (systems) and macro (organisational) levels of health care, manifesting as limited education, lack of postgraduate qualifications, ineffective interventions, weak policies and unregulated transition of evidence into practice<sup>15,16</sup>. Janerka et al.<sup>3</sup> found that implementation of PCC positively occurred at the micro level; however, there was limited implementation at the meso and macro levels causing concern for holistic support, culture and sustainability at the clinical coalface. However, as many post-anaesthesia care nurses have chosen to specialise in this field of nursing, this has resulted in increased interest to positively contribute to holistic PCC and the implementation of this concept into their daily routine<sup>14</sup>.

## Integrating person-centred care into practice

Integrating PCC into the patient journey involves best practice based on scholarly literature and governing guidelines, such as the National Safety and Quality Health Service (NSQHS) Standards, to meet the care needs of individual patients and the requirements of health service organisations<sup>4,17</sup>. Arakelian et al.<sup>2</sup> explain that nursing care will need to be individualised for each patient, thus will vary between patients. Additionally, PACU nurses will need to combine this individualised care with clinical obligations such as patient observations, adherence to standards and procedures, workplace expectations and meeting post-anaesthesia criteria requirements<sup>2</sup>.

Barriers to providing PCC include time pressures, inexperienced clinicians, ineffective therapeutic relationships, communication differences, limited resources, challenging personalities, unrealistic expectations, overwhelming workloads, burnout and lack of respect<sup>18–20</sup>. Furthermore, PACU nurses frequently face challenges providing PCC due to the rapidly changing, fast-paced environment and limited time with each patient, which may result in missed information during care transition and impact the implementation of PCC into practice<sup>12,21</sup>.

Strategies to support effective implementation of PCC include inclusive and strategic planning, detailed and accurate documentation, frequent evaluation of the patient's health journey, adherence to guidelines, multimodal care methods, positive leadership, postgraduate education, structured training and use of innovative models to contribute to exceptional PCC<sup>4,9,11,14,21–23</sup>. Furthermore, collaborative care methods were frequently discussed in the literature and found to directly affect how PCC is performed, emphasising the importance of integration of collaborative teams cohesively working with patients<sup>10,24</sup>.

## Working collaboratively

Collaboration remains a cornerstone of PCC, supporting the achievement of shared goals and establishment of meaningful therapeutic relationships<sup>8</sup>. Fostering these therapeutic relationships

results in greater patient satisfaction and a statistically significant improvement in patient safety outcomes<sup>25,26</sup>.

Safe, collaborative care takes place in different ways within the PACU but all rely on effective interactions such as involving patients, who are experts on their own life and care goals, in decisions about interventions<sup>27</sup>. However, in the case of paediatric PACU patients, a qualitative study by Taranto et al.<sup>19</sup> (n = 15) found that collaboration was an area needing improvement and further research was warranted to determine how to improve PCC for this patient group. This highlights the need for PACU nurses to foster collaboration, partnering with patients, including children and their care givers, to ensure truly individualised and supportive post-anaesthesia experiences are delivered<sup>4,16</sup>.

Multidisciplinary team collaboration is also an integral part of PACU nursing where patient goals can be more easily met when the entire healthcare team is effectively coordinated when delivering PCC<sup>4,18</sup>. If care is poorly coordinated, this may impact post-surgical outcomes and patient perceptions of their environment<sup>25,26</sup>. Further, professional collaborations, such as interaction with national and international facilities, can enhance PCC by sharing expertise and seeking best practice from a wide range of foundations, fostering a sustained and contemporary commitment to PCC and future innovation<sup>19,24</sup>.

### Future recommendations for perioperative nurses

The future of PCC relies heavily on a transition from outdated conceptions of patient roles to perceiving the patient as a holistic person, much more than their injury or illness<sup>7</sup>. As there is a paucity of research into PCC in the PACU available, organisational support for further Australian research<sup>3</sup>, including qualitative observational studies, would be welcomed<sup>28</sup>. Also, using an implementation science model may lessen the evidence–practice gap<sup>29</sup>. Implementation science is the scientific study of methods and strategies that facilitate the uptake of evidence-based practice specifically into healthcare settings<sup>29</sup>.

Assigning a perioperative nurse to foster PCC may benefit patients and clinicians by pre-planning care, establishing therapeutic relationships and improving perioperative communication<sup>9,30</sup>. As PACU patients may be sedated or still recovering from the effects of anaesthesia, accurate information about patient preferences would be essential. Using this information could facilitate a sincere environment focussed on preventing anxieties and promoting enhanced recovery and wellbeing<sup>3</sup>.

Furthermore, all Australian perioperative education should include PCC, integrating this into their graduate programs, orientation of new employees and regular staff education, to maintain a collaborative, positive environment and facilitate a culture of ongoing learning where nurses no longer work beyond their knowledge scope of PCC<sup>20,31</sup>. To bridge this knowledge gap, staff should all have access to relevant standards, such as *The ACORN Standards*<sup>32</sup> produced by the Australian College of Perioperative Nurses, and opportunities to learn about PCC. Funding for these opportunities should be included in financial planning<sup>5,18</sup>.

Quinn et al.<sup>33</sup> recommend that future planning should include implementation of a highly diverse workplace, including employment of gender diverse, multicultural and additionally skilled staff to provide a multitude of connective platforms for post-anaesthesia patients. The assurance of a safe space for both nursing and healthcare consumers impacts PCC, particularly in the highly acute PACU environment where there are high expectations for exceptional care<sup>18,26</sup>.

### Conclusion

The principles of person-centred care should underpin care provided in Australian operating suites, including PACUs. The delivery of PCC requires a commitment to individualised care, looking past the patient's medical condition and focusing on their diverse and holistic needs. Despite robust evidence and authoritative guidelines supporting this practice, its implementation is hindered by a range of barriers. To overcome these barriers, support strategies are required at micro, meso and macro levels. As there is a paucity of research into PCC in the PACU, it is a recommendation of this

discussion paper that Australian research be conducted in the specialised patient domain of the operating suite, including PACU. Educational guidance could be sought from national and international frameworks and policies that may further support the integration of PCC into everyday practice. By prioritising a culture of PCC advocacy, the future holds promise for further enhancing patient outcomes and the generation of professional satisfaction for all perioperative nurses.

### Contribution

This discussion paper contributes to contemporary perioperative and post-anaesthesia nursing care by synthesising research into PCC and aims to generate discussion, enhance professional development and improve care of patients.

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